

Faculty of Design

#### 2020

## System thinking & synthesis mapping to manage product material selection

### process

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#### Suggested citation:

Papile, Flavia, Del Curto, Barbara and Coccia, Andrea (2020) System thinking & synthesis mapping to manage product material selection process. In: Proceedings of Relating Systems Thinking and Design (RSD9) 2020 Symposium., 9-17 Oct 2020, Ahmedabad, India. Available at http://openresearch.ocadu.ca/id/eprint/3688/

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# SYSTEM THINKING & SYNTHESIS MAPPING TO WANAGE PRODUCT MATERIAL SELECTION PROCESS AN EXPERIMENTAL FRAMEWORK TO PROMOTE THE INTRODUCTION OF INNOVATIVE MATERIALS INTO INDUSTRIAL COMPANIES

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# THNKING IN SYSTEMS

## INTRODUCTION **CONTEXT: TOP-DOWN PERSPECTIVE**



Crutzen, P. J., & Stoermer, E. F. (2000). The International Geosphere–Biosphere Programme (IGBP): A Study of Global Change of the International Council for Science (ICSU). Global Change Newsletter, 41, 17–18. OECD. (2018). Global Material Resources Outlook to 2060: Economic Drivers and Environmental Consequences - Highlights. OECD. (2019). Global Material Resources Outlook to 2060. In Global Material Resources Outlook to 2060.

The **Anthropocene** is the new recognised geological era we are living in, profoundly characterised by human activity consequences on ecosystems.

Awareness is important, but projections preview an increasing demand for goods, energy and resources consumption and an increase of population.



## INTRODUCTION **CONTEXT: TOP-DOWN PERSPECTIVE**



Gaiardo & Tamborrini (2015). SYSTEMIC INNOVATION DESIGN METHODOLOGY: THE COMPARISON OF TWO CASES STUDIES.

"The global growth markets, new technologies opportunities and emerging cultures are rewriting a system where the old paradigms seem didn't work anymore in the contemporary context.[...]**The result is** a world where local's actions influence the global scale and vice versa."

-Gaiardo & Tamborrini (2015)





## INTRODUCTION **CONTEXT: TOP-DOWN PERSPECTIVE**



du Gay, P., Smart Martin, A., Miller, T., & Spyer, P. (1999). Beyond the Pale: Reviewing the Relationship between Material Culture and Design History. Journal of Design History, 12(4), 373–380. Ashby, M. F. (2011). Materials selection in Mechanical Design. In Materials Selection in Mechanical Design (pp. 1–13).

Materials are at the basis of manufactured artefacts and **material selection** is one of the core tasks in industrial product design and development.

Over time, an increasing number of characteristics and attributes have been taken into consideration as influent elements on the product's material decision.

Materials became expression of human socio-cultural and technical evolution over time.





## **MATERIAL SELECTION** IMPLICATIONS AT ENVIRONMENTA

Component re-use

Less material use

Low energy content materials

Modularity

Longer life

Product upgrade

Remanufacturing

Material properties

Material Health

Sustainable manufacturing

Re-sale

Use of fewer materials

Use of smart/greener materials

Repair

MATERIAL EFFICIENCY

### **EU ECO DESIGN GUIDELINES**

Avoid chemicals from the banned list

Identify thechnical and biological nutrients

Avoid hazarduos materials

Material adds a value to biosphere as a biological nutrient

> Material can be brought back to my busines cycle

Material could be used by others



Testing of reviewed contents



## MALEHIAL SELECT **EUROPEAN SCENARIO**

Observing European trends and coupling them through observations in industrial domain, material selection is an activity still perceived as central for improving products performance, sustainability and manufacturability. But the resistance in using innovative material is still high.

average gestation time between the research, development and introduction of a new material into the industrial flow

### estimated to be at least **20 years**.

### Select countries

### eurostat



% of material input for domestic use





https://ec.europa.eu/eurostat/web/sdi/responsible-consumption-and-production

Karana, E., Barati, B., Rognoli, V., & Laan, A. Z. Van Der. (2015). Material Driven Design (MDD): A Method to Design for Material Experiences. International Journal of Design, (May). Karana, E., Pedgley, O., Rognoli, V., & Korsunsky, A. (2016). Emerging material experiences. Materials & Design, 90, 1248–1250. https://doi.org/10.1016/j.matdes.2015.07.042 Markham, S. K. (2002). Moving from lab to market. Engineer, (JUNE), 12

## MATERIAL SELECTION INFORMATION MANAGEMENT

### decreasing number of alternatives

SCREENING METHODS

narrow down the choices to a manageable number for subsequent detailed evaluation

### SCREENING TOOLS

### INFORMATION NEEDED

### QUALITATIVE INFORMATION ACONCERNING MATERIALS, GENERAL PRODUCT INFORMATION

Ashby, M. F., Bréchet, Y. J. M., Cebon, D., & Salvo, L. (2004). Selection strategies for materials and processes. Materials and Design, 25(1), 51–67. <a href="https://doi.org/10.1016/S0261-3069(03)00159-6">https://doi.org/10.1016/S0261-3069(03)00159-6</a> Jahan, A., Ismail, M. Y., Sapuan, S. M., & Mustapha, F. (2010). Material screening and choosing methods - A review. Materials and Design, 31(2), 696–705. <a href="https://doi.org/10.1016/j.matdes.2009.08.013">https://doi.org/10.1016/j.matdes.2009.08.013</a> Ramalhete, P. S., Senos, A. M. R., & Aguiar, C. (2010). Digital tools for material selection in product design. Materials and Design, 31, 2275–2287. <a href="https://doi.org/10.1016/j.matdes.2009.12.013">https://doi.org/10.1016/j.matdes.2009.12.013</a>

### MATERIAL SELECTION

is an information management process composed by three main steps, with the aim to provide a narrow panorama of possible alternatives for a certain product. Ashby, M. F., Bréchet, Y. J. M., Cebon, D., & Salvo, L. (2004).

### RANKING METHODS

Ranking methods can be used to further narrow the field to a few optimum candidates

#### CHOOSING METHODS

**RANKING TOOLS** 

CHOOSING TOOLS

## QUANTITATIVE, NUMERICAL INFORMATION CONCERNING MATERIAL PROPERTIES

REGULATIONS AND NORMATIVES REQUIREMENTS



# **MATERIAL SELECTION** INFORMATION MANAGE



In the last 20 years, material science and chemistry advancements lead to the discovery and synthesis of almost 160,000 different materials between which

making a choice.

Information concurring in material selection process evolved over time, by including several levels in the choice.

Allione, C., De Giorgi, C., Lerma, B., & Petruccelli, L. (2012). From ecodesign products guidelines to materials guidelines for a sustainable product. Qualitative and quantitative multicriteria environmental profile of a material. Energy, 39(1), 90–99. Ashby, M. F., & Johnson, K. (2014). Materials and design: the art and science of material selection in product design. ButterworthHeinemann.

Karana, E., Hekkert, P., & Kandachar, P. (2008). Material considerations in product design: A survey on crucial material aspects used by product designers. Materials and Design, 29(6), 1081–1089. van Kesteren, I. E. H. (2008). Product designers' information needs in materials selection. Materials and Design, 29(1), 133–145.

Tian, H., Zhang, H., & Liu, T. (2019). Research on Material Selection of Product Design under Environmental Awareness.

### **NEW PARADIGMS**

MATERIALS AS CONTEXTUALITY ATTRIBUTES								
al properties	Intangible pro	Intangible properties						
MATERIALS AS PRODUCT'S EXPRESSION								
l properties	oroperties Aesthetical properties							
ALS AS PRODU	CT'S CONSTITUENT							
al properties								
ical properties								
cturing propert	ies							
	Functional Level	Hedonic Level	Ethical Level					



## MATERIAL SELECTION INFORMATION MANAGEME

### Almost **35 online sources** analysed between material repositories, softwares and libraries for material information management.

Mainly, the **repositories are made** for designers or technicians.

Useful at stage:

Designers, Architects

Inspiration, Concept Development

Engineers, Chemists, Material Scientists

Technical Definition

Designers

Architects, Designers

General Knowledge

Designers, Architects, Engineers



# PROBLEM SETTING

# MATERIAL SELECTION PROCESS Implications at progressive levels



### PRODUCT

### COMPANY

### **ENVIRONMENT**

### **INFORMATION COMPLEXITY**



## **PROBLEM SETTING MATERIAL SELECTION**

- a complex task
- \* It is plenty of tools made for supporting material selection process, but them still refer only to designers or technical professionals
- \* This process needs to be reviewed to promote a shift towards innovative material use in industrial environment
- \* Material selection in industrial context should be managed as a cooperative task in order to monitor in a proper way all the material information to promote an aware use of resources

\* Current global context is demanding for aware resources and material use \* Due to its implication at several levels, material selection could be defined



# SYNTHESIS MAPPING

# **METHODOLOGICAL FRAMEWORK** For material selection process mapping in industrial context

Research activity	Methodology	Insights	Results	Needs
Desk Research	Litterature review	Existing material selection methodological pattern		Verify correspone in Industrial conte
	Analysis of material selection online tools		Existing methodologies refer to a precise material selection user	
Field Research	In site observations & interviews (qualitative analysis)	Innovation resistance level	Need for understanding material selection process workflow	Mapping information flow through interview workflow
	Questionnaires (quantitative analysis)	Material selection procedure evanescent	Need to transform material selection process into a coperative activity	Mapping relation between differen
	Workshop (Participatory action research)	Material selection perceived as a cooperative task		
Research Synthesis	Synthesis mapping of material selection process	Enlightening information management and relationships between actors	Procedural workflow promoting a flexible material selection process	SYNTHESIS



# **METHODOLOGICAL FRAMEWORK** For material selection process mapping in industrial context

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# METHODOLOGICAL FRAMEWORK RATERIAL SELECTION PROCESS MAPPING IN INDUSTRIAL CONTEXT



Jones, P. (2018). Contexts of Co-creation: Designing with System Stakeholders. https://doi.org/10.1007/978-4-431-55639-8\_1

Field research was central for the work, in order to define the material selection process boundaries, involving stakeholders in the research in staged Workshops\*.

Stakeholders were involved into:

- \* problem discovery
- problem definition  $\times$
- possible new scenario design, \* concerning the material selection process into the company.



## SYN I HFSIS MAPPI MATERIAL SELECTION

## "Synthesis maps are a type of system map that a team of designers and researchers team develops in a course studio or professional project.

Synthesis maps differ significantly in size, visual appearance, and application from the formal models used in systems engineering and analytical traditions. The purpose of a synthesis map is to articulate the processes and relationships that are vital to stakeholders of the system"

- Jones & Bowes (2017)

Jones & Bowes (2017). Rendering Systems Visible for Design: Synthesis Maps as Constructivist Design Narratives. She Ji Volume 3, Number 3, Autumn 2017 pp.229-248

## **SYNTHESIS MAPPING** MATERIAL SELECTION AS A COLLABORATIVE PROCESS

## 1. WORKFLOW MAPPING



# **SYNTHESIS MAPPING** MATERIAL SELECTION AS A COLLABORATIVE PROCESS

1. WORKFLOW MAPPING

### 2. MATERIAL SELECTION PROCESS **OVERLAPPING**



# **SYNTHESIS MAPPING** MATERIAL SELECTION AS A COLLABORATIVE PROCESS



## **SYNTHESIS MAPPING** Material Selection as a collaborative process



## **FUKIHEKIIFVFINP** FUTURE USE OF THE SYNTHESIS MAP

- \* Syntesis map has been built in the industrial context with employees, trying to map material selection process in terms of information flow, product design process and relationships between actors
- \* The synthesis map will be tested as a product design roadmap
- \* A specific **focus** will be reserved to material substitution activity and its consequencies in terms of environmental efficiency.





# **FUKTHER DEVELOP** CONCLUSION

## \* A systematic material selection activity could fasten the introduction of new materials into the industrial environment

- \* New materials introduction in the production systems could facilitate the transition towards new economic systems (e.g. Circular economy) without compromising the production efficiency
- \* Further enrichments of the synthesis map will provide an information flow even at an environmental level (evolving into GIGA.Maps)



## RSD9 - TALKS | ECOLOGICAL AND CIRCULAR ECONOMIES, FLOURISHING SOCIETY SYSTEM THINKING & SYNTHESIS MAPPING TO MANAGE PRODUCT MATERIAL SELECTION PROCESS AN EXPERIMENTAL FRAMEWORK TO PROMOTE THE INTRODUCTION OF INNOVATIVE MATERIALS INTO INDUSTRIAL COMPANIES

# THANK YOU FOR YOUR ATTENTION E-MAIL: FLAVIA.PAPILE@POLIMI.IT

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