



Faculty of Design

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## System thinking & synthesis mapping to manage product material selection

### process

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# SYSTEM THINKING & SYNTHESIS MAPPING TO MANAGE PRODUCT MATERIAL SELECTION PROCESS

AN EXPERIMENTAL FRAMEWORK TO PROMOTE THE INTRODUCTION OF  
INNOVATIVE MATERIALS INTO INDUSTRIAL COMPANIES

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# THINKING IN SYSTEMS

# INTRODUCTION

## CONTEXT: TOP-DOWN PERSPECTIVE



Drone over quarry in Barossa Valley, SA, Australia

Picture Retrieved from: <https://unsplash.com/photos/oF7hh97IVqA>

The **Anthropocene** is the new recognised **geological era** we are living in, profoundly characterised by **human activity consequences on ecosystems**.

**Awareness** is important, but projections preview an **increasing demand** for goods, energy and resources consumption and an increase of population.

# INTRODUCTION

## CONTEXT: TOP-DOWN PERSPECTIVE



Drone over quarry in Barossa Valley, SA, Australia

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*“The global growth markets, new technologies opportunities and emerging cultures are rewriting a system where the old paradigms seem didn't work anymore in the contemporary context.[...] **The result is a world where local's actions influence the global scale and vice versa.**”*

*-Gaiardo & Tamborrini (2015)*

# INTRODUCTION

## CONTEXT: TOP-DOWN PERSPECTIVE



Textures near Tianzifang,  
Shanghai.

Picture Retrieved from: <https://unsplash.com/photos/SsV4Ck4GISU>

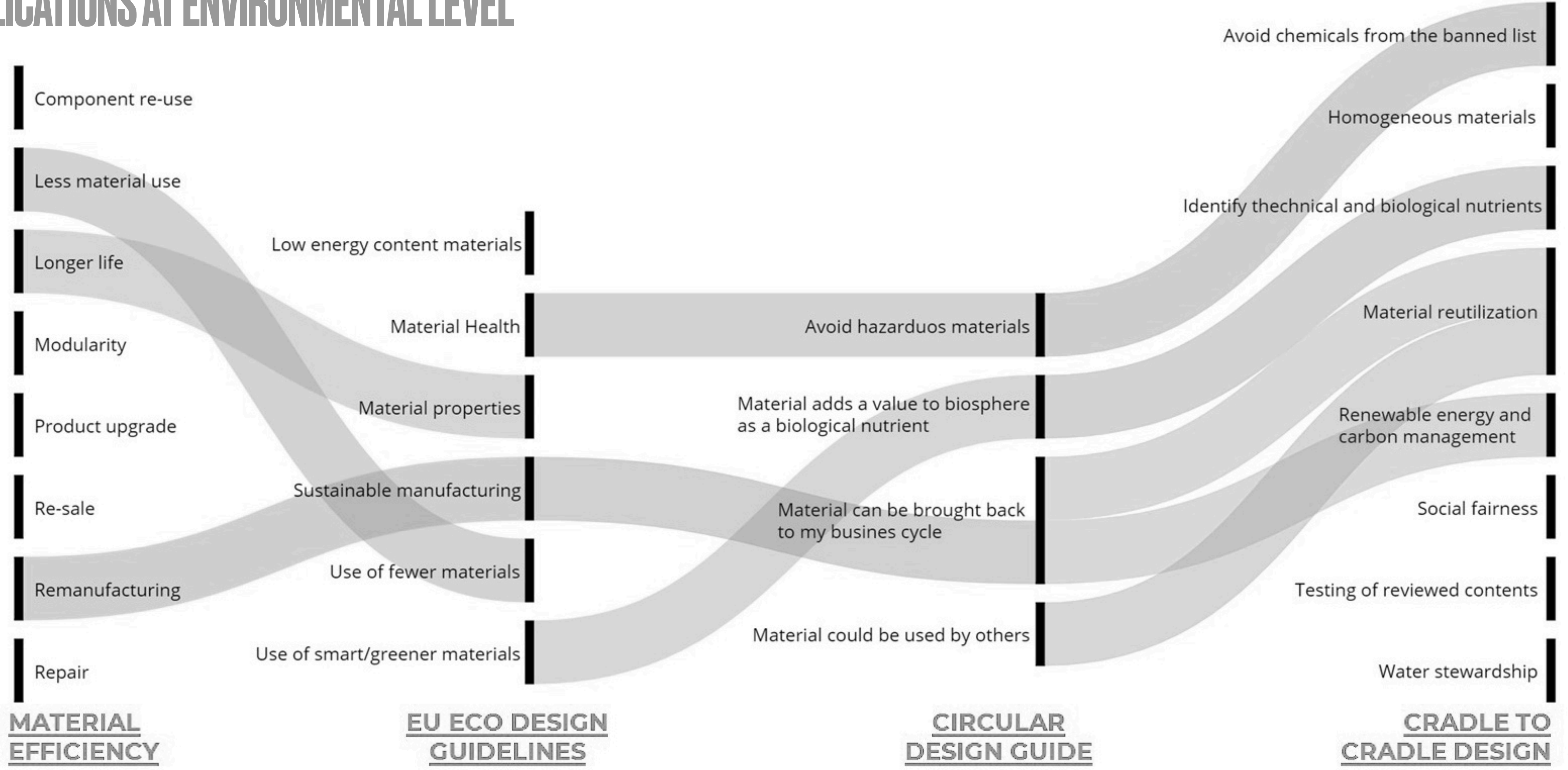
**Materials** are at the basis of manufactured artefacts and **material selection** is one of the core tasks in industrial product design and development.

Over time, an increasing number of **characteristics and attributes** have been taken into consideration as influent elements on the product's material decision.

Materials became **expression of human socio-cultural and technical evolution** over time.

# MATERIAL SELECTION

## IMPLICATIONS AT ENVIRONMENTAL LEVEL



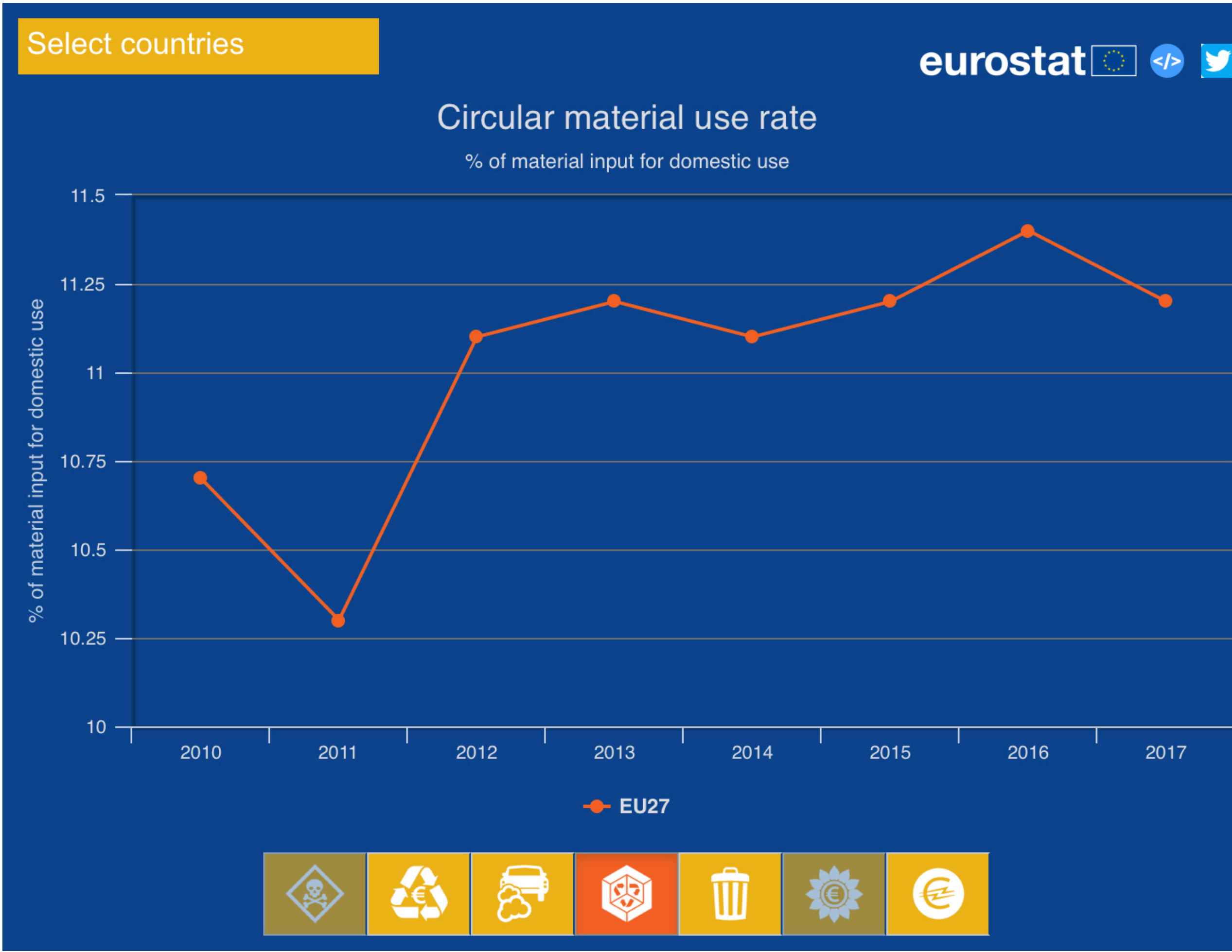
# MATERIAL SELECTION

## EUROPEAN SCENARIO

Observing European trends and coupling them through observations in industrial domain, material selection is an activity still perceived as central for improving products performance, sustainability and manufacturability. But the resistance in using innovative material is still high.

*average **gestation time** between the research, development and introduction of a **new material into the industrial flow***

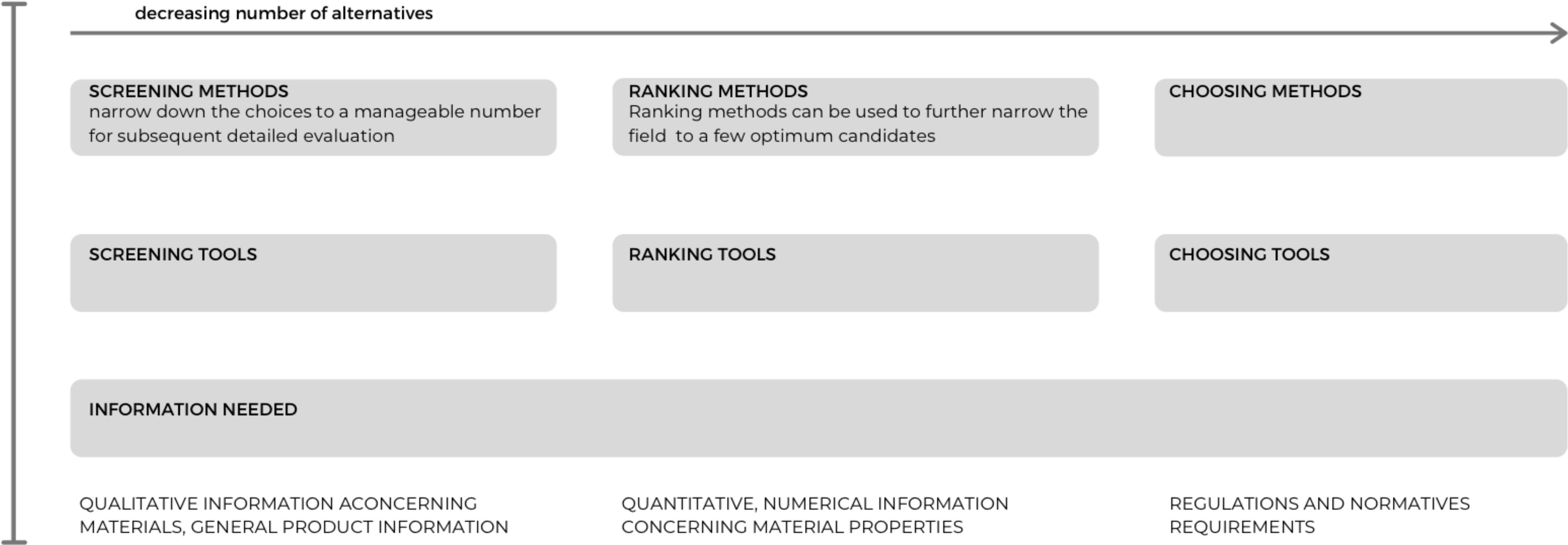
=  
*estimated to be at least **20 years.***



<https://ec.europa.eu/eurostat/web/sdi/responsible-consumption-and-production>  
Karana, E., Barati, B., Rognoli, V., & Laan, A. Z. Van Der. (2015). Material Driven Design ( MDD ): A Method to Design for Material Experiences. International Journal of Design, (May).  
Karana, E., Pedgley, O., Rognoli, V., & Korsunsky, A. (2016). Emerging material experiences. Materials & Design, 90, 1248–1250. <https://doi.org/10.1016/j.matdes.2015.07.042>  
Markham, S. K. (2002). Moving from lab to market. Engineer, (JUNE), 12



# MATERIAL SELECTION INFORMATION MANAGEMENT



**MATERIAL SELECTION**

is an information management process composed by three main steps, with the aim to provide a narrow panorama of possible alternatives for a certain product.

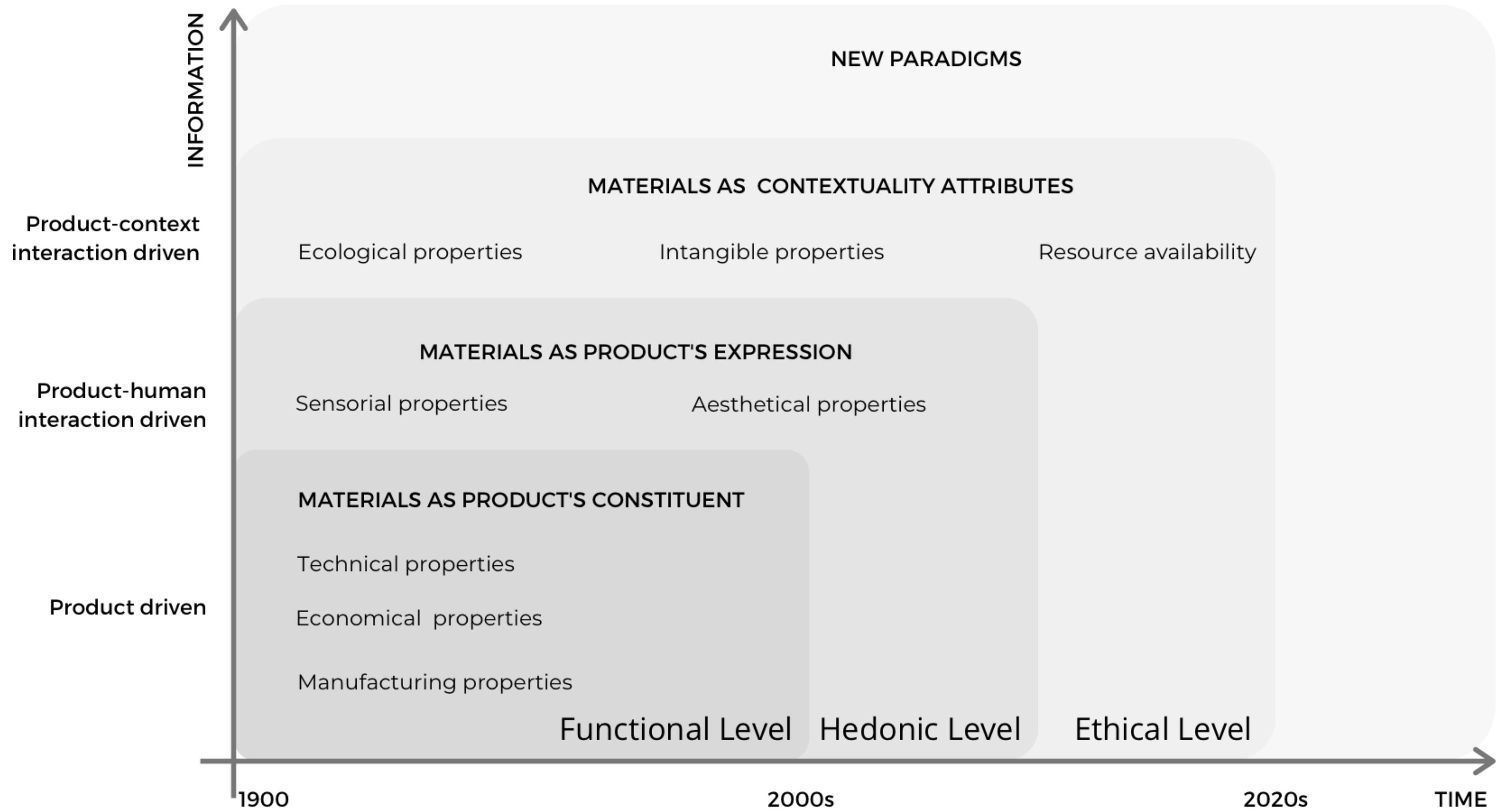
*Ashby, M. F., Bréchet, Y. J. M., Cebon, D., & Salvo, L. (2004).*

*Ashby, M. F., Bréchet, Y. J. M., Cebon, D., & Salvo, L. (2004). Selection strategies for materials and processes. Materials and Design, 25(1), 51–67. [https://doi.org/10.1016/S0261-3069\(03\)00159-6](https://doi.org/10.1016/S0261-3069(03)00159-6)*  
*Jahan, A., Ismail, M. Y., Sapuan, S. M., & Mustapha, F. (2010). Material screening and choosing methods - A review. Materials and Design, 31(2), 696–705. <https://doi.org/10.1016/j.matdes.2009.08.013>*  
*Ramalhete, P. S., Senos, A. M. R., & Aguiar, C. (2010). Digital tools for material selection in product design. Materials and Design, 31, 2275–2287. <https://doi.org/10.1016/j.matdes.2009.12.013>*

# MATERIAL SELECTION INFORMATION MANAGEMENT

In the last 20 years, material science and chemistry advancements lead to the discovery and synthesis of almost **160,000 different materials** between which making a choice.

**Information** concurring in material selection process **evolved** over time, by including several levels in the choice.



Allione, C., De Giorgi, C., Lerma, B., & Petrucci, L. (2012). From ecodesign products guidelines to materials guidelines for a sustainable product. *Qualitative and quantitative multicriteria environmental profile of a material. Energy*, 39(1), 90–99.

Ashby, M. F., & Johnson, K. (2014). *Materials and design: the art and science of material selection in product design*. ButterworthHeinemann.

Karana, E., Hekkert, P., & Kandachar, P. (2008). Material considerations in product design: A survey on crucial material aspects used by product designers. *Materials and Design*, 29(6), 1081–1089.

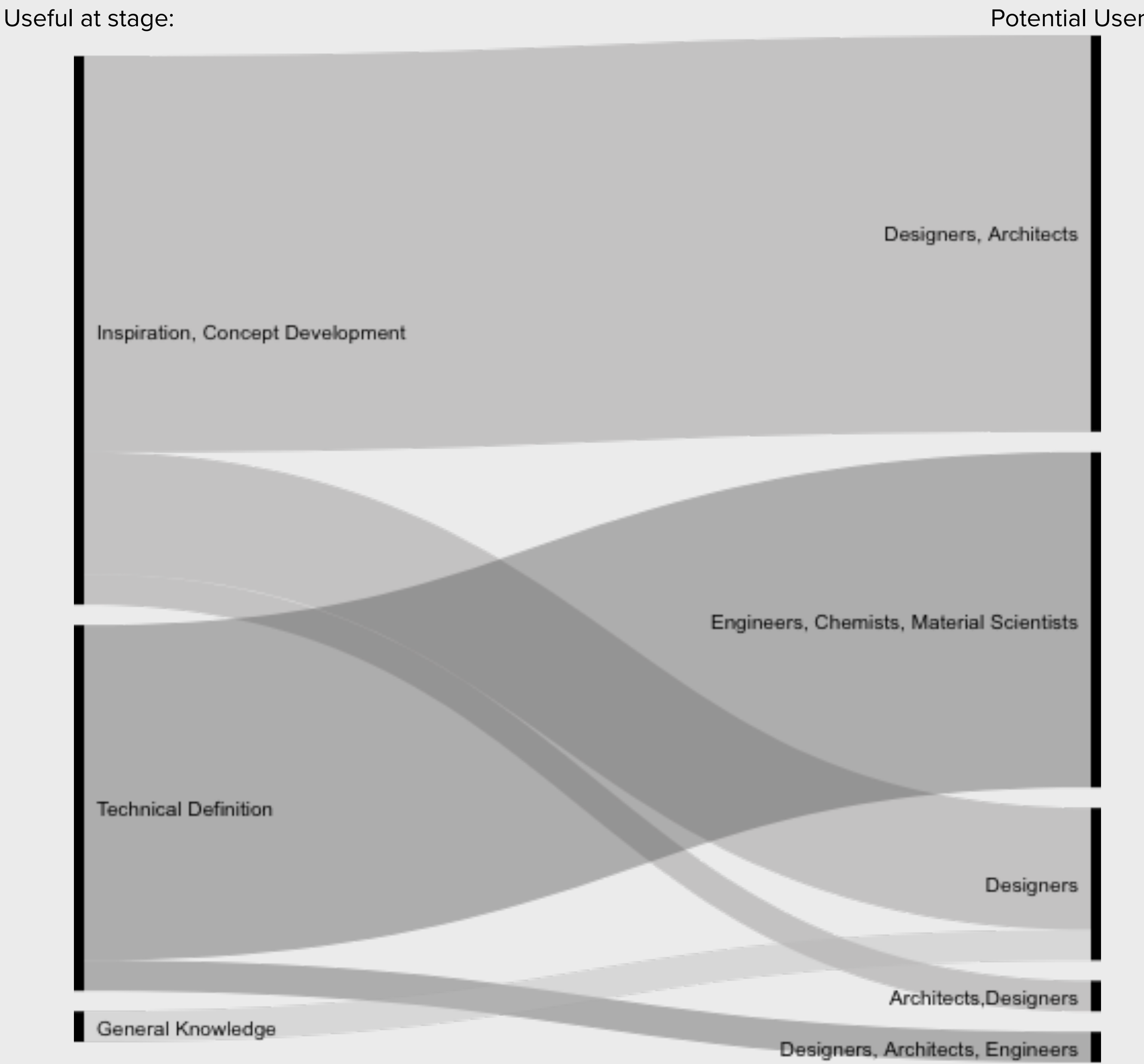
van Kesteren, I. E. H. (2008). Product designers' information needs in materials selection. *Materials and Design*, 29(1), 133–145.

Tian, H., Zhang, H., & Liu, T. (2019). *Research on Material Selection of Product Design under Environmental Awareness*.

# MATERIAL SELECTION INFORMATION MANAGEMENT

Almost **35 online sources analysed** between material repositories, softwares and libraries for material information management.

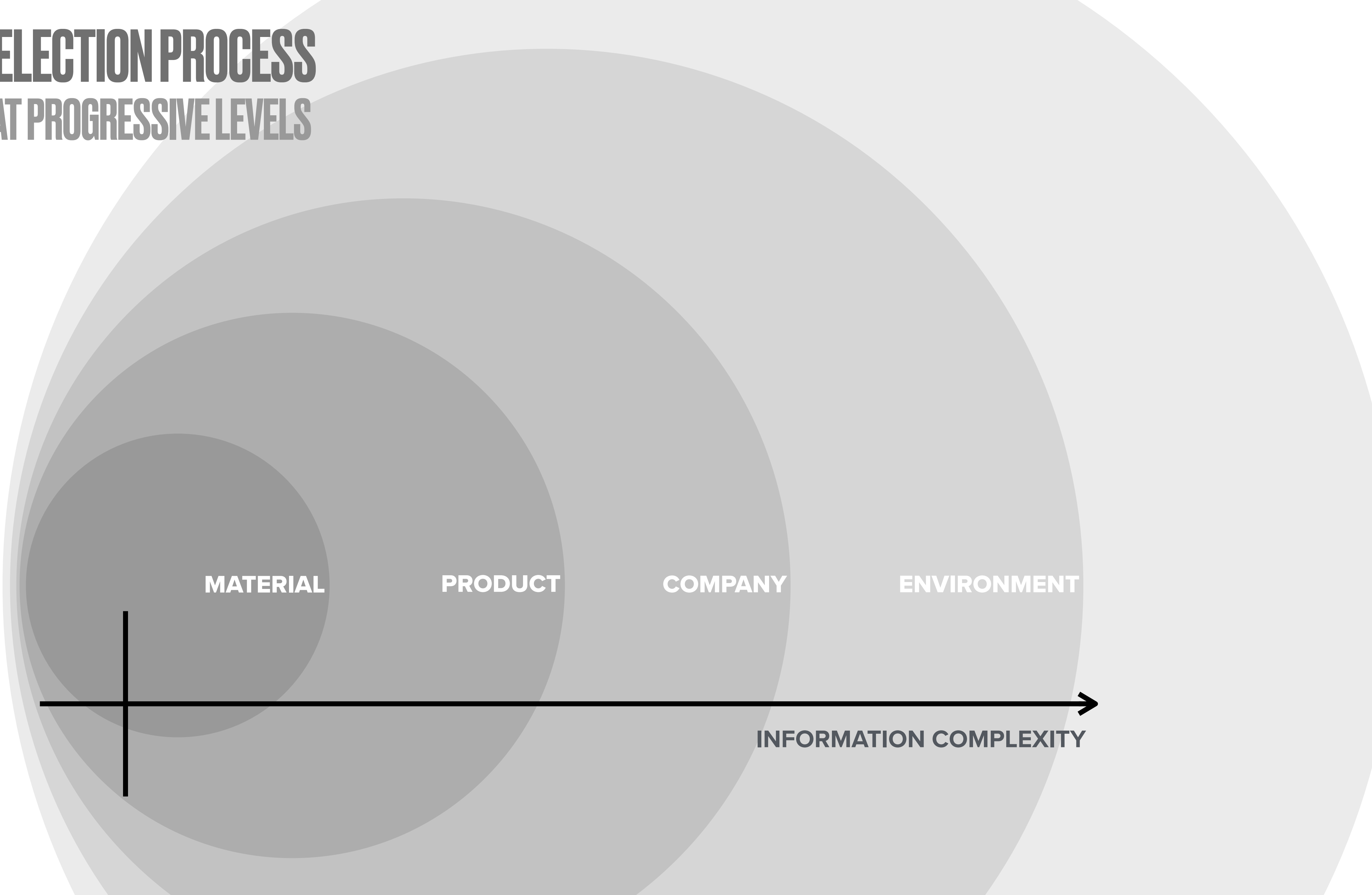
Mainly, the **repositories are made for designers or technicians.**



# PROBLEM SETTING

# MATERIAL SELECTION PROCESS

## IMPLICATIONS AT PROGRESSIVE LEVELS



**MATERIAL**

**PRODUCT**

**COMPANY**

**ENVIRONMENT**

**INFORMATION COMPLEXITY**

# PROBLEM SETTING

## MATERIAL SELECTION

- \* Current global context is demanding for **aware resources and material use**
- \* Due to its implication at several levels, **material selection** could be defined a **complex task**
- \* It is **plenty of tools made for supporting material selection** process, but them still refer only to designers or technical professionals
- \* This process needs to be reviewed **to promote a shift** towards innovative material use in industrial environment
- \* Material selection in industrial context should be managed as a **cooperative task** in order **to monitor** in a proper way all the material information to **promote an aware use of resources**

# SYNTHESIS MAPPING

# METHODOLOGICAL FRAMEWORK

## FOR MATERIAL SELECTION PROCESS MAPPING IN INDUSTRIAL CONTEXT

Research activity	Methodology	Insights	Results	Needs
<b>Desk Research</b>	Litterature review	Existing material selection methodological pattern		Verify correspondance in Industrial context
	Analysis of material selection online tools		Existing methodologies refer to a precise material selection user	
<b>Field Research</b>	In site observations & interviews (qualitative analysis)	Innovation resistance level	Need for understanding material selection process workflow	Mapping information flow through internal workflow
	Questionnaires (quantitative analysis)	Material selection procedure evanescent	Need to transform material selection process into a cooperative activity	Mapping relationships between different actors
	Workshop (Participatory action research)	Material selection perceived as a cooperative task		
<b>Research Synthesis</b>	Synthesis mapping of material selection process	Enlightening information management and relationships between actors	Procedural workflow promoting a flexible material selection process	<b>SYNTHESIS MAP</b>



# METHODOLOGICAL FRAMEWORK

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# METHODOLOGICAL FRAMEWORK FOR MATERIAL SELECTION PROCESS MAPPING IN INDUSTRIAL CONTEXT



**Field research** was central for the work, in order to define the material selection process boundaries, **involving stakeholders** in the research in staged Workshops\* .

Stakeholders were involved into:

- \* problem discovery
- \* problem definition
- \* possible new scenario design, concerning the material selection process into the company.

# SYNTHESIS MAPPING

## MATERIAL SELECTION

*“**Synthesis maps are a type of system map** that a team of designers and researchers team develops in a course studio or professional project.*

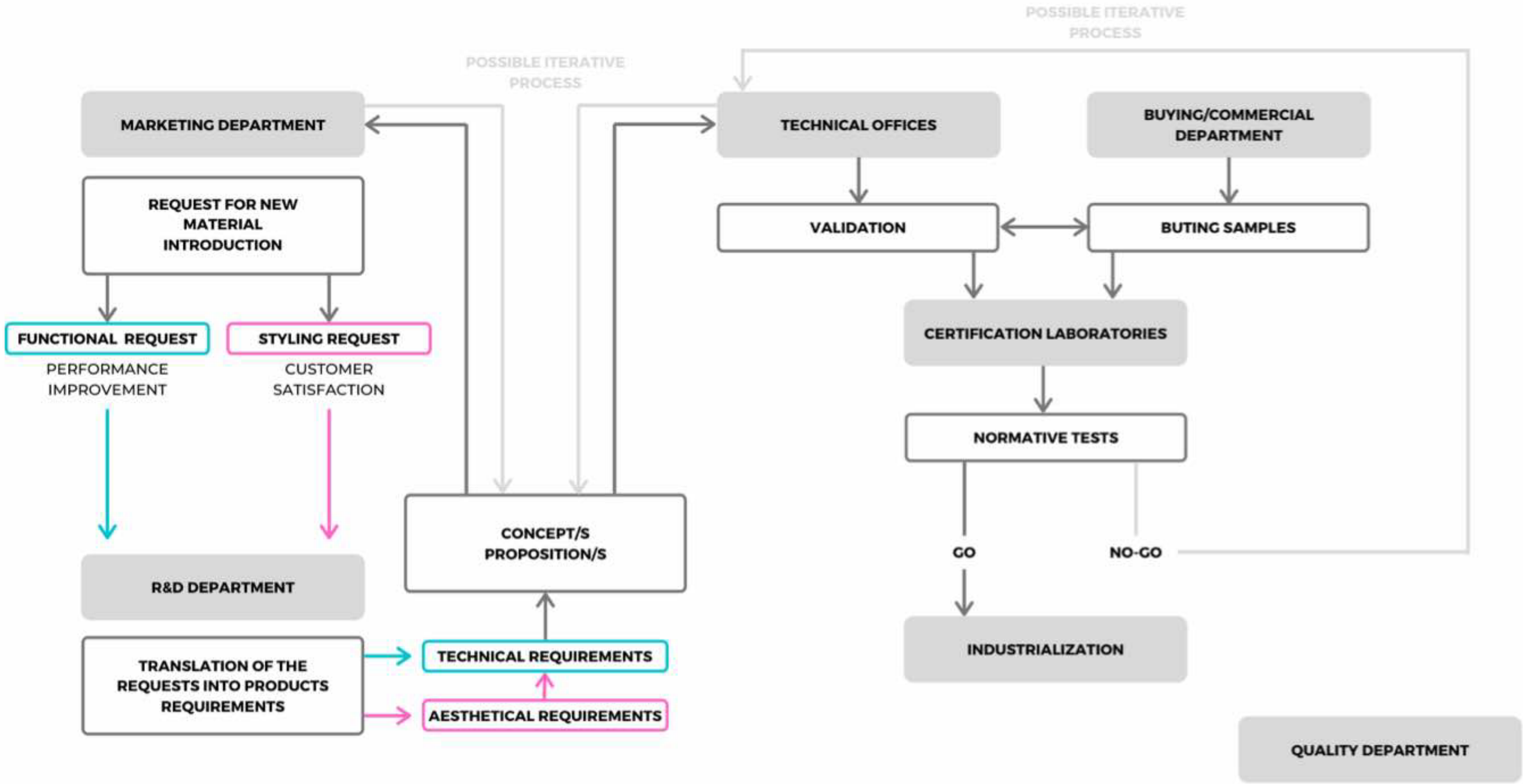
*Synthesis maps differ significantly in size, visual appearance, and application from the formal models used in systems engineering and analytical traditions. The purpose of a synthesis map is **to articulate the processes and relationships that are vital to stakeholders of the system**”*

*- Jones & Bowes (2017)*

# SYNTHESIS MAPPING

## MATERIAL SELECTION AS A COLLABORATIVE PROCESS

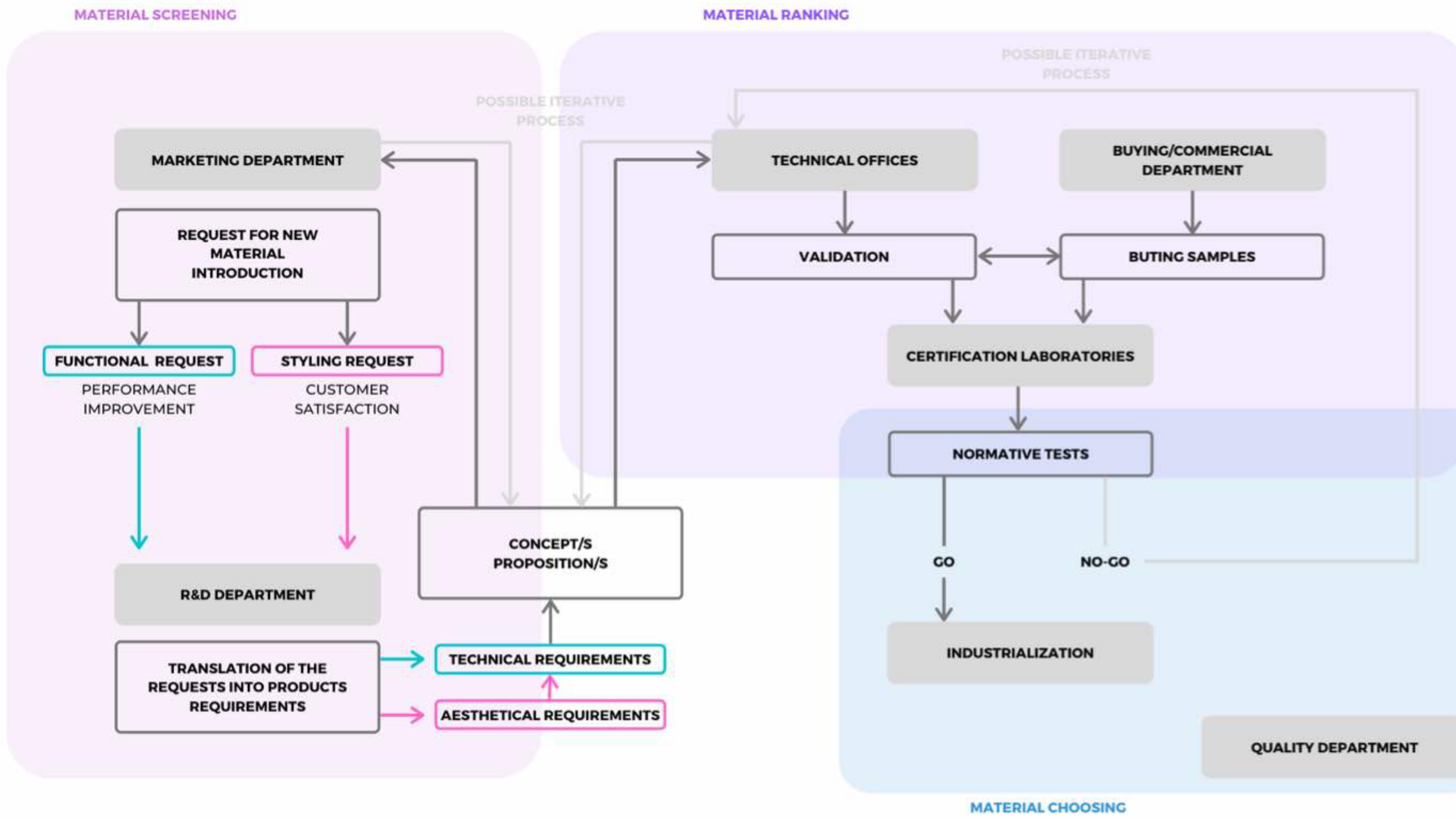
### 1. WORKFLOW MAPPING



# SYNTHESIS MAPPING

## MATERIAL SELECTION AS A COLLABORATIVE PROCESS

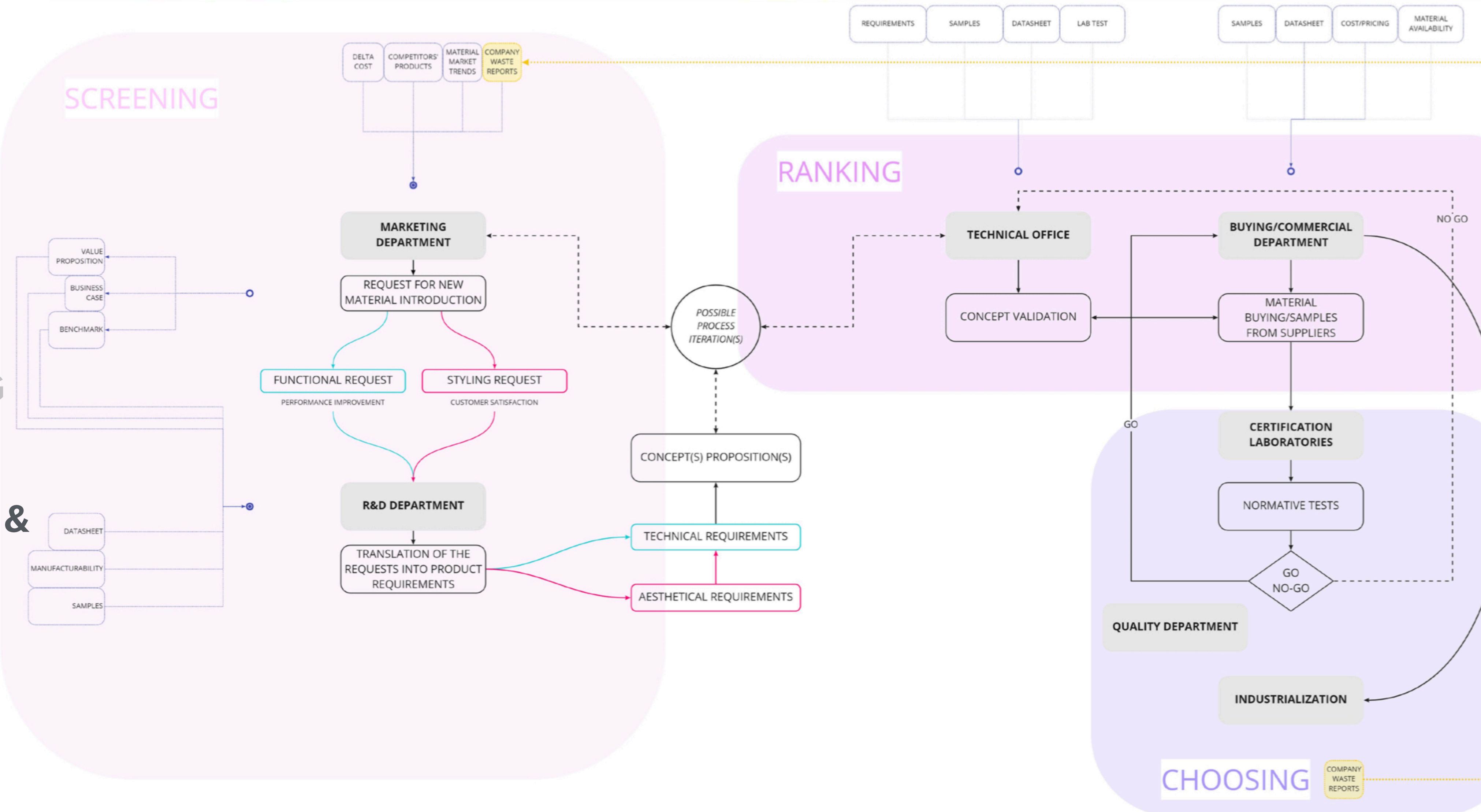
- 1. WORKFLOW MAPPING
- 2. MATERIAL SELECTION PROCESS OVERLAPPING



# SYNTHESIS MAPPING

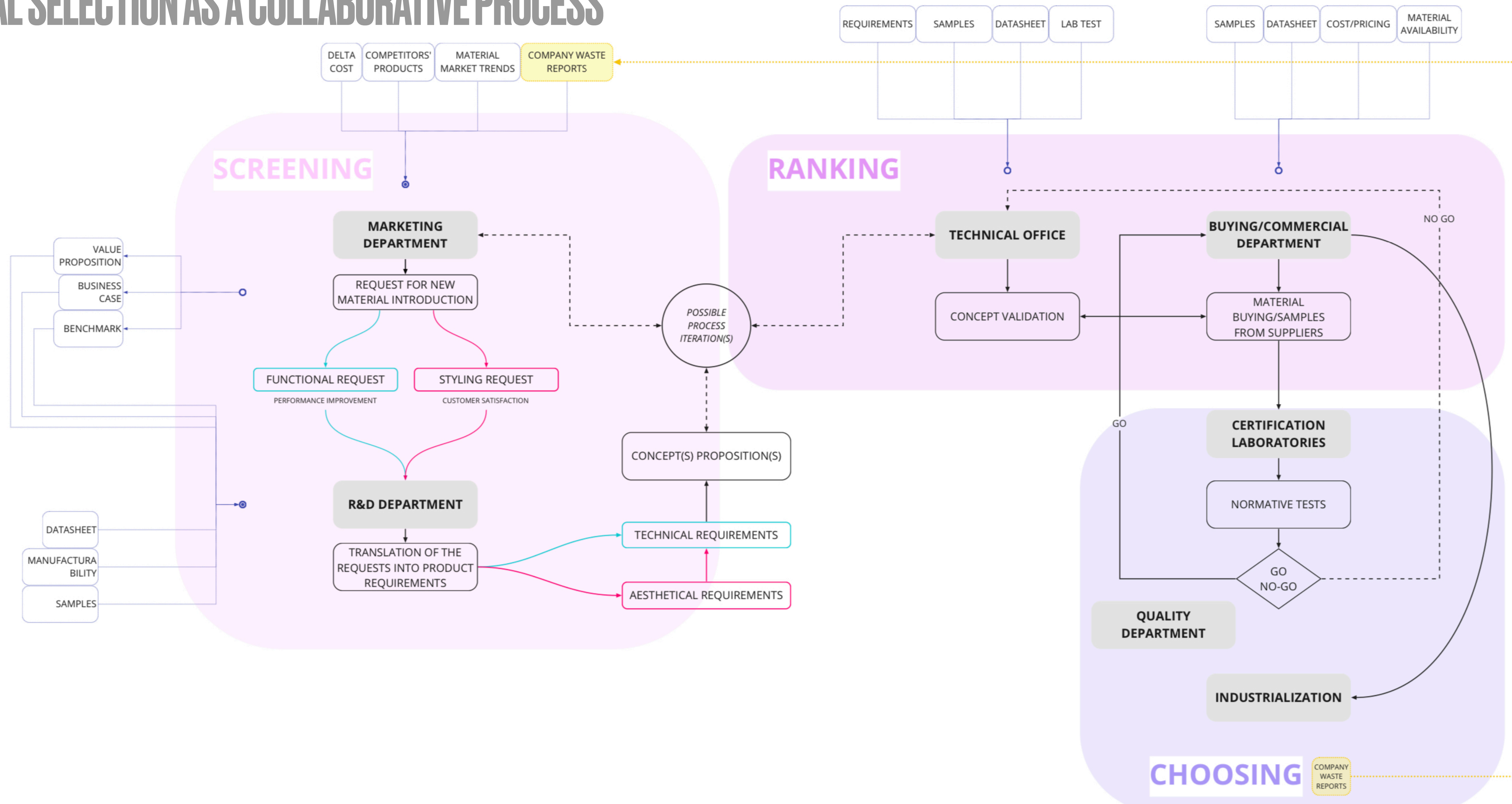
## MATERIAL SELECTION AS A COLLABORATIVE PROCESS

- 1. WORKFLOW MAPPING
- 2. MATERIAL SELECTION PROCESS OVERLAPPING
- 3. MATERIAL INFORMATION & DOCUMENTS



# SYNTHESIS MAPPING

## MATERIAL SELECTION AS A COLLABORATIVE PROCESS



# FURTHER DEVELOPMENTS

## FUTURE USE OF THE SYNTHESIS MAP

- \* **Syntesis map** has been built in the industrial context **with employees**, trying to map material selection process in terms of **information flow**, product design process and **relationships between actors**
- \* The synthesis map will be tested as a **product design roadmap**
- \* A specific **focus** will be reserved to **material substitution** activity and its consequences in terms of environmental efficiency.



# FURTHER DEVELOPMENTS

## CONCLUSION

- \* A systematic material selection activity could **fasten the introduction of new materials into the industrial environment**
- \* New materials introduction in the production systems could **facilitate the transition** towards new economic systems (e.g. Circular economy) without compromising the production efficiency
- \* Further enrichments of the synthesis map will provide an information flow even at an environmental level (evolving into GIGA.Maps)

RSD9 - TALKS | ECOLOGICAL AND CIRCULAR ECONOMIES, FLOURISHING SOCIETY

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**THANK YOU FOR YOUR ATTENTION.**

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